



A new development office – highs, hurdles and hindsights

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#IDPE18



Rachel Hadley-Leonard

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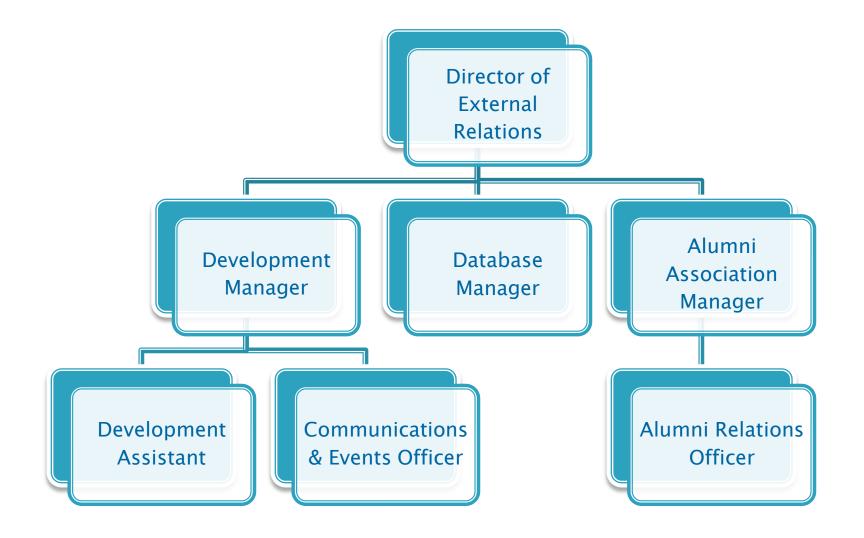


Scratching heads and spinning plates...









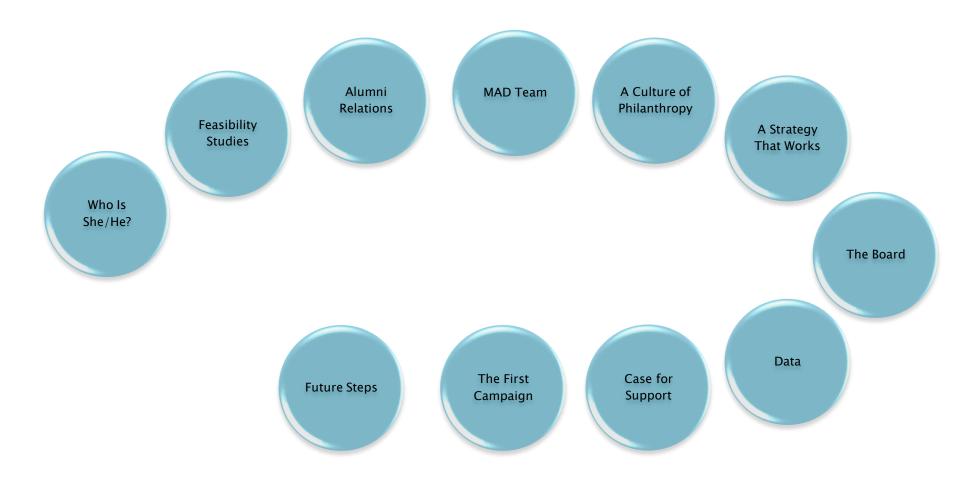


Development & Alumni Relations Manager, Admissions, Marketing & Communications, Events (and Teacher)





First Steps





Who Is She/He?





Getting the Common Room on Side Top 10 Tips

- Ask staff to events
- Let staff know how development is going Regular slot at INSET
- Make time to go to the staff room at break/lunchtimes
- Involve yourself in the wider school life
- Encourage staff to tell you stories about your alumni
- Put out a plea for alumni archive material
- Feature long-serving staff in alumni newsletters
- Find out and use their skills from proof-reading to music to video creation
- Explain how they benefit!
- Christmas party!



Feasibility Studies

To do or not to do?





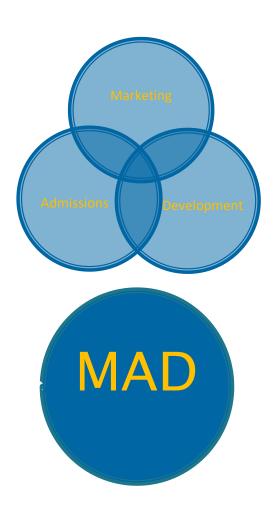


Development & the Alumni Association Working together





Marketing, Admissions & Development





A Culture of Philanthropy





A Strategy That Works



strategy

noun

1.1.a plan of action designed to achieve a long-term or overall aim.

A solid or a liquid?

plan

noun

1.1.a detailed proposal or strategy for doing or achieving something.

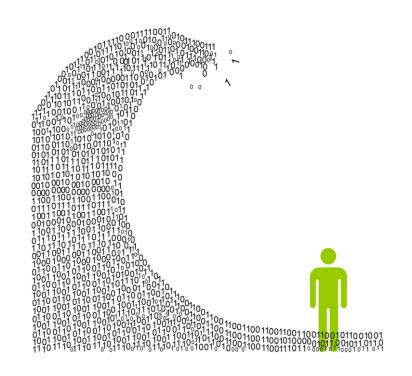


The Development Board





Data, Data, Data





A Case for Support





The First Campaign





The First Year - Highs, Hurdles...

The Highs

- Warmth towards the school
- An expanding community
- Unexpected support
- Donors!

The Lows

- Impatient Governors/Trustees (benchmarking helps!)
- Upset alumni
- Data issues
- The small stuff

...and Hindsight

- Rushing strategy
- Rushing data
- Rushing asks
- Rushing campaigns
- Rushing....



Useful Contacts

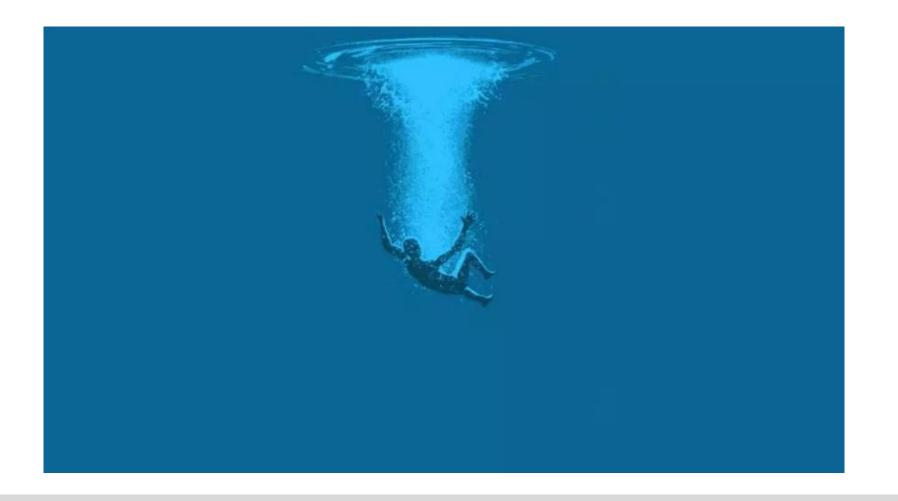
- www.idpe.org.uk
- www.sofii.org (Showcase of Fundraising Innovation and Inspiration)
- www.institute-of-fundraising.org.uk
- www.ico.org.uk
- www.fundraisingregulator.org.uk
- Adrian Beney More Partnership blog

Julia Hodgkins

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Thrown in at the deep end!





From this

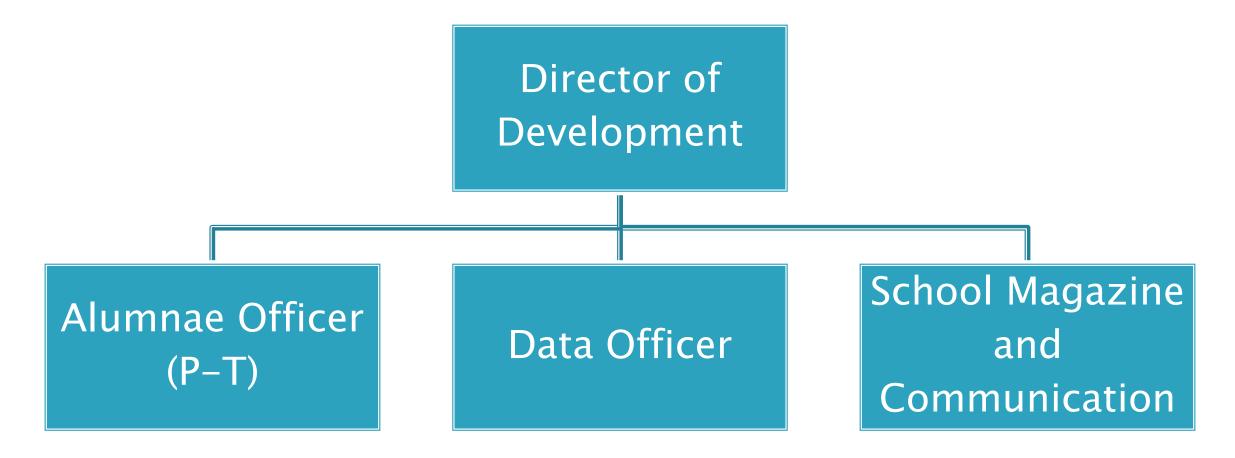


To this





The inherited department





The inherited ethos...

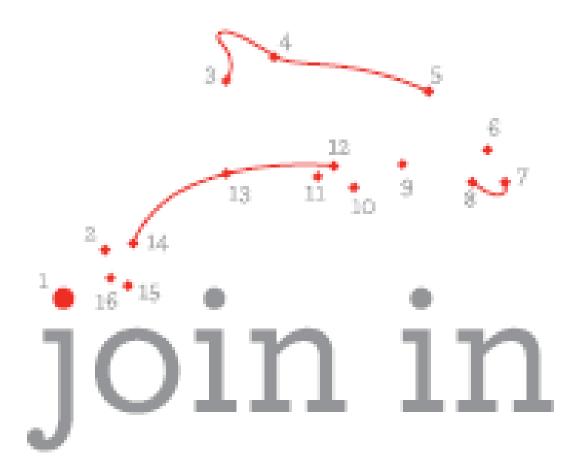
- Misinformation
- Lack of fundraising awareness amongst parents
- Staff
- The Old Dolphins' Association
- Grant maintained school to fee paying



Capital Campaign (1 year in...)

- Outgoing Development Director
- Difficult relationships
- Feasibility study done
- Unrealistic numbers
- Reluctant Head
- No Campaign Board create a film, brochure





The changes...

- The department
- The ethos
- The parents
- The staff
- The Old Dolphins' Association (ODA)



What have my priorities been?

- Learn my trade
- Listen and talk to people
- Build relationships with:
 - Staff
 - Parents
 - Pupils
 - Old Dolphins
 - Community



The ups...

- The people I work closely with!
- Achieving targets Annual Giving Programme
- Friend-raising events- diversity
- Increased community focus
- The Old Dolphins' Association
- Developing the understanding of why we fundraise
- Building relationships
- Our first million!



The downs...

- ▶ GDPR
- Wanting things to happen more quickly
- Struggling to get the old guard to move on
- Developing the understanding of why we fundraise
- The time it takes to build relationships
- The pressure!
- Joining up the dots!

